

# Stakeholder Update

## December 2022

An important part of our work in 2022 was to identify all matters that are relevant to the Salmon process and put appropriate procedures and policies in place for it to commence. We also continued the work on our overarching report, bringing together the findings of both the IOPC and Operation Resolve investigations, as well as the individual complaint and conduct reports.

We now anticipate that in 2023 there will be progress across a number of major areas, including:

1. commencing and implementing the Salmon Process
2. continuing work on producing the final drafts of our overarching report and approximately 150 individual complaint and conduct reports
3. continuing maintenance and preservation work on all Hillsborough archive material in line with the recommendations from the Hillsborough Independent Panel (HIP)
4. building the Hillsborough investigations website, including development of an 'alpha site' which families, complainants, survivors, interested parties and the public will be able to access prior to launch of our report on the full website.

Point 4 above refers to an 'alpha site.' This is where, for the first time, you will get to see the Hillsborough investigations' website prior to our report being published. On the alpha site, you will be able to access background information relating to the investigation while the full website is still under development.

You can get used to visiting the website and seeing how it best works for you much sooner than we originally planned. Once our report is ready to be published, the alpha site will turn into the full website, accompanied by the chapters in our report and supporting materials.

Throughout 2023, we will continue to keep you updated on all developments regarding the Hillsborough investigations when we are in a position to do so.

To find out more about our work or to request this report in an alternative format, you can contact us in a number of ways:

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Website: [www.policeconduct.gov.uk](http://www.policeconduct.gov.uk)

We welcome telephone calls in Welsh

Rydym yn croesawu galwadau ffôn yn y Gymraeg

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